

Welcome to Yorkshire!



Ed Walker
Chief Financial Officer



Stephen Moorhouse
General Manager GB



Jose Antonio Echeverria
SVP Customer Service
& Supply Chain



Forward looking statements

This document contains statements, estimates or projections that constitute "forward-looking statements" concerning the financial condition, performance, results, guidance and outlook, dividends, consequences of mergers, acquisitions, joint ventures, divestitures, strategy and objectives of Coca-Cola Europacific Partners plc and its subsidiaries (together CCEP or the Group). Generally, the words "ambition", "target", "aim", "believe", "expect", "intend", "estimate", "anticipate", "project", "plan", "seek", "may", "could", "would", "should", "might", "will", "forecast", "outlook", "guidance", "possible", "potential", "predict", "objective" and similar expressions identify forward-looking statements, which generally are not historical in nature.

Forward-looking statements are subject to certain risks that could cause actual results to differ materially. Forward-looking statements are based upon various assumptions as well as CCEP's historical experience and present expectations or projections. As a result, undue reliance should not be placed on forward-looking statements, which speak only as of the date on which they are made. Factors that, in CCEP's view, could cause such actual results to differ materially from forward looking statements include, but are not limited to, those set forth in the "Risk Factors" section of CCEP's 2024 Annual Report on Form 20-F filed with the SEC on 21 March 2025 and subsequent filings, including, but not limited to: changes in the marketplace; changes in relationships with large customers; adverse weather conditions; importation of other bottlers' products into our territories; deterioration of global and local economic and political conditions; uncertainty and volatility from the impact and extent of actual and promised tariff adjustments; increases in costs of raw materials; changes in interest rates or debt rating; deterioration in political unity within the European Union; defaults of or failures by counterparty financial institutions; changes in tax law in countries in which we operate; additional levies of taxes, including tariff adjustments; legal changes in our status; waste and pollution, health concerns perceptions, and recycling matters related to packaging; global or regional catastrophic events; cyberattacks against us or our customers or suppliers; technology failures; initiatives to realise cost savings; calculating infrastructure investment; executing on our acquisition strategy; costs, limitations of supplies, and quality of raw materials; maintenance of brand image and product quality; managing workplace health, safety and security; water scarcity and regulations; climate change and legal and regulatory responses thereto; other legal, regulatory and compliance considerations; anti-corruption laws, regulations, and sanction programmes; legal claims against suppliers; litigation and legal proceedings against us; attracting, retaining and motivating employees; our relationship with TCCC and other franchisors; and differing views among our shareholders.

Due to these risks, CCEP's actual future financial condition, results of operations, and business activities, including its results, dividend payments, capital and leverage ratios, growth, including growth in revenue, cost of sales per unit case and operating profit, free cash flow, market share, tax rate, efficiency savings, achievement of sustainability goals, including net zero emissions and recycling initiatives, capital expenditures, may differ materially from the plans, goals, expectations and guidance set out in forward-looking statements. These risks may also adversely affect CCEP's share price. CCEP does not undertake any obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required under applicable rules, laws and regulations.

WE ARE CCEP.

31
Countries



90
Sites

41,000
Colleagues

>€21bn
Revenue¹

600m
Consumers¹



>€35bn
Market cap²

3.9bn
Volume (unit cases)¹

>4m
Customers

Coca-Cola in Great Britain



Great Britain: key facts

AFH^{1,6}

285k outlets

Value share²
NARTD 48%
SSD 65%



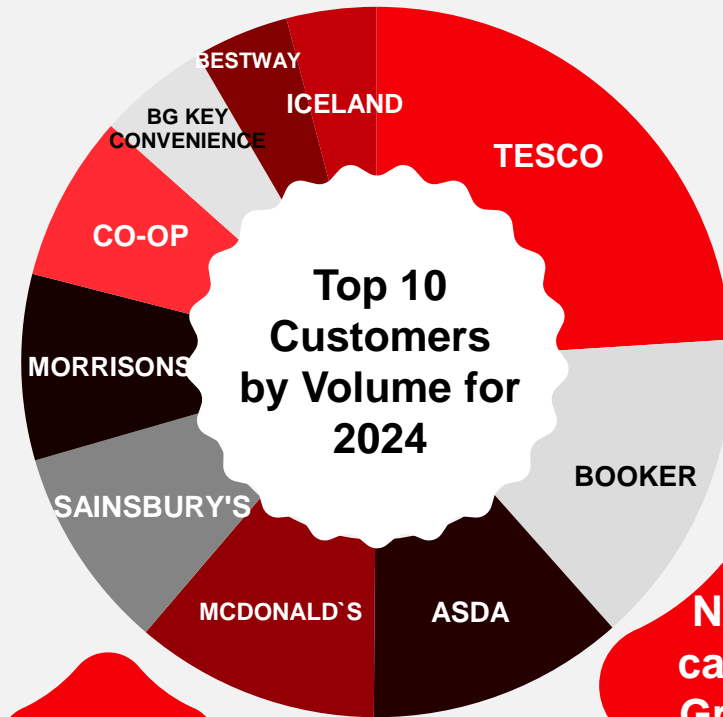
Home¹

18k outlets

Value share³
NARTD 28%
SSD 55%



303k Outlets



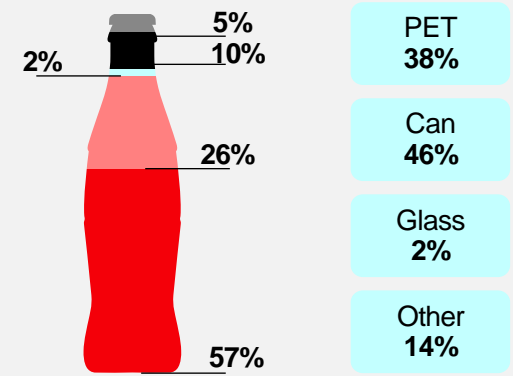
116k coolers

Revenue
16% of total
CCEP¹

#1
Retail value
creator⁴

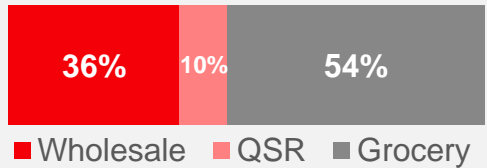
NARTD
category
Growing
2-3%
CAGR⁵

Volume mix¹ Package mix¹



■ Coca-Cola
■ Flavours/mixers
■ Energy
■ Hydration
■ RTD teas, RTD coffees, juices, Alcohol & other drinks

Channel breakdown¹



1. 2024 data
2. CGA 2024 data
3. Nielsen total Coverage (Grocery + Impulse), MAT to 28 Dec 2024
4. Nielsen data P9 YTD 2025

5. Global data
6. Away from Home



Great Brands.

Great Execution.

Great People.

Done Sustainably.



Great brands

supporting revenue growth

Revenue +6.2%^{1,2} vs PY



Landing 'Share a Coke', Local 'Bosses' & Premier League campaigns



Winning in Flavours driven by Zeros



Fuelling growth with Monster



Expanding ARTD portfolio



Accelerating in Sports/Hydration



Costa Coffee (RTD)

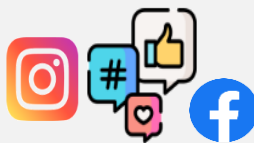
1. P9 YTD 2025
2. FX-neutral change



Great execution every day

MORE PEOPLE

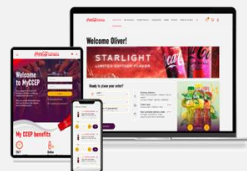
Maximise traditional, retail & social media to trigger shoppers' interest



Creating value with more online digital capabilities



Activations via e-commerce platforms



MORE OFTEN

Increase visibility in key touchpoint areas



MORE VOLUME

Drive impulse leveraging chilled availability

Accelerated cooler rollout on track



Leveraging affordability

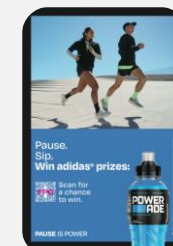


Value campaigns



MORE VALUE

Driving Value through Gift with Purchase



Visibility of premium packs & premium cross category adjacencies



Creating value with our RMGM¹ capability

Affordability



Take home pack “EXTRA FREE” offering across package formats & environments

1.25L Grocery + 20% "EXTRA FREE"



330ml can Grocery “8pk+2 FREE” Light Colas



Wholesalers Coke™ “6pk + 2 FREE”



3L PET affordability packs

Premiumisation & Mix



Momentum on accretive occasion packs
1 x 150ml & 12 x 150ml



No 1
GB ARTD
NPD²
Jack & Cherry



10 NPDs across ARTD
single & multipack



New variety
& more
Monster
multipacks



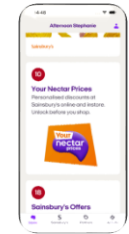
+7% YTD net Cooler placements

Pricing & Promo



Highly segmented price increase

Macro & category trends
Price headroom
Price elasticities
Assortment categorisation
Promo ROI

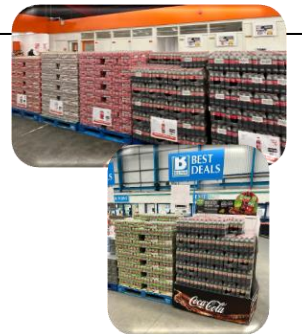


Personalised Pricing Offers

Step changed VALUE pack messaging



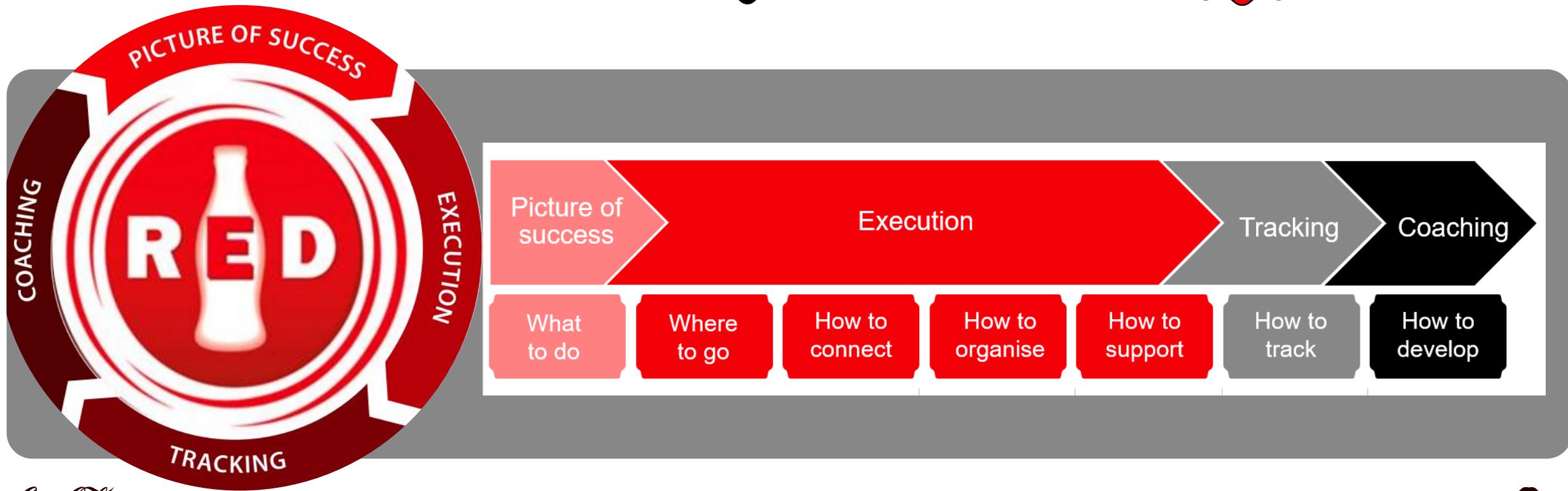
ROI Improvement vs PY driven by new promo optimisation tools



Largest field sales force in GB FMCG

1.9m
Customer
connections

#1
Rated in
IPSOS¹
survey



ABC focused execution

A VAILABILITY



B ASKET INCIDENCE



C OOLERS





Great people

“join for the brands, stay for the people”

3,600
highly engaged
GB colleagues



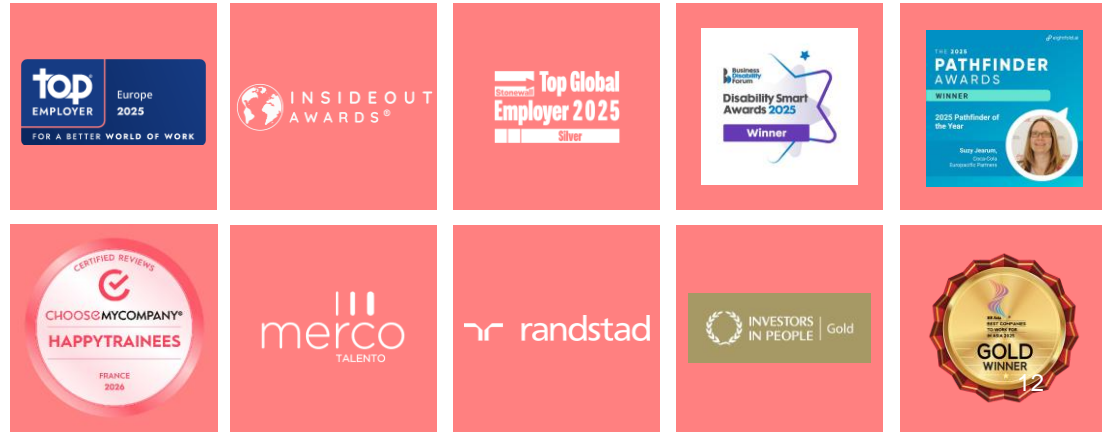
Global brand, local business 🇬🇧

Established Early Careers programme
97 apprentices

Women in leadership positions
45%

Digital workplace culture

Top employer



Done sustainably

- Continued recognition
- Forward on water
- Investing in sustainability technology
- Getting ready for DRS
- Supporting social causes



Over 50% of plastic used is rPET*

111% water was replenished*



100% renewable electricity*



~70% low/no calorie volume*

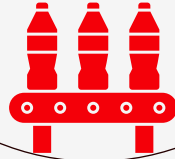
6,900 hours volunteering*

Making the magic

We are a scaled operation

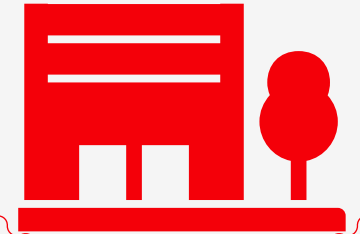
367

production lines



90

manufacturing sites



189

warehouses



600m

consumers



3.9b

unit cases



>4m

customers



1.5m

equipment



23,000

colleagues working in CS&SC



>€600m

CS&SC CAPEX in 2025

(incl. bottles & shells)



Powering brand growth & performance

INVESTING IN GROWTH & CAPABILITY

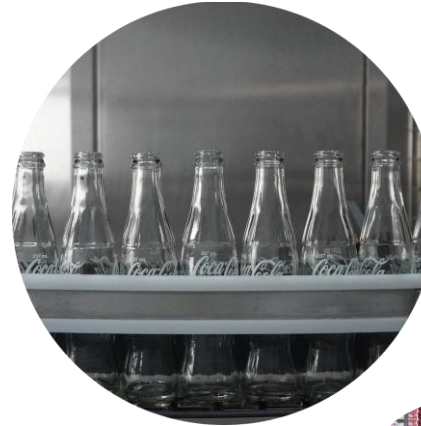
- Accelerate digital transformation
- Investing in new capabilities to support innovation
- Over **€200m** to boost our manufacturing capabilities & returnable packaging

UNLOCKING PERFORMANCE

- 2% increase in asset utilisation
- Continuous improvement and operational excellence
- Digital twins

SUPPLY CHAIN CAPACITY

- New greenfield investment in the Philippines
- **31** new lines installed since 2019
- **~€150m** transformation of Grigny, France
- **~€65m** investment in our largest canning line in Queensland, Australia
- **~€70m** investment in our third aseptic line in Dunkerque, France



Creating a safe, positive & inclusive workplace

0.84

world class total
incident rate

SAFETY



79

engagement
satisfaction

ENGAGEMENT



58.3%

female leadership
hires

DIVERSITY



44.7%

female leadership
promotions

INCLUSION



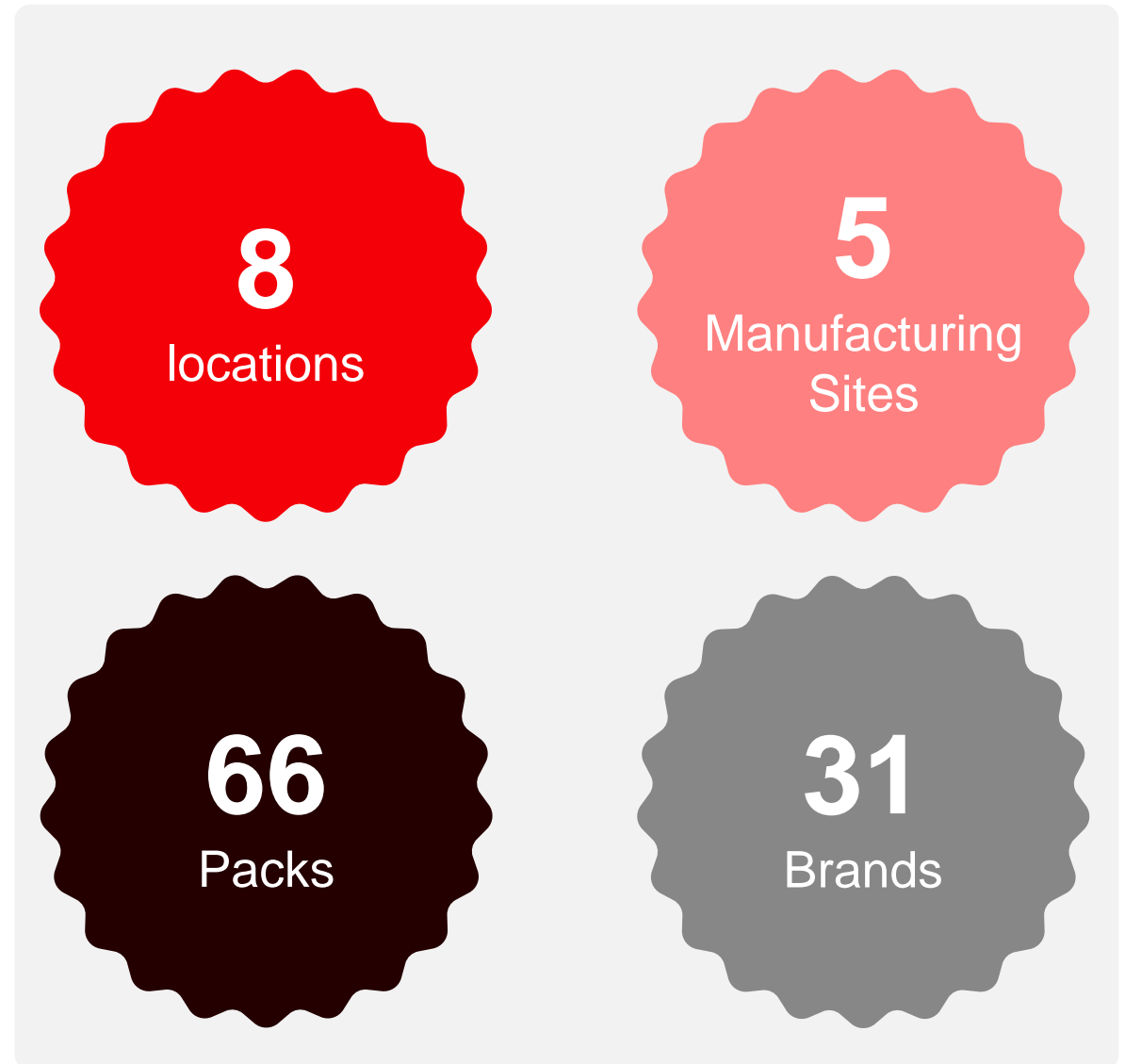
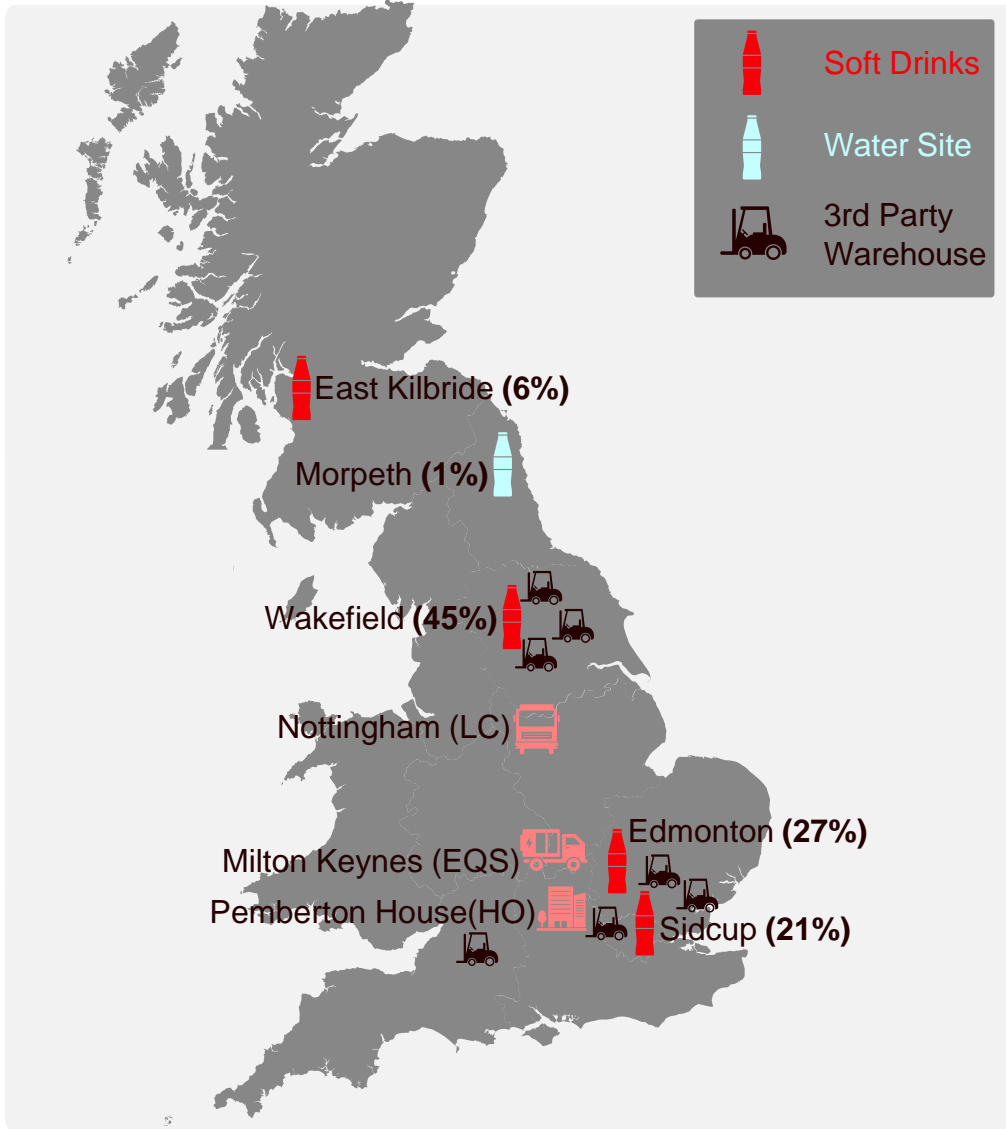
190,338

training hours
delivered

DEVELOPMENT



Manufacturing footprint: >97% made in GB



WAKEFIELD: makes the magic for 45% of GB volume!

Location

- Centre of UK
- Excellent road & rail links

Largest in Europe

- 110,000m²
- 15.5 football pitches
- 580 employees

Production Lines >350 SKUs

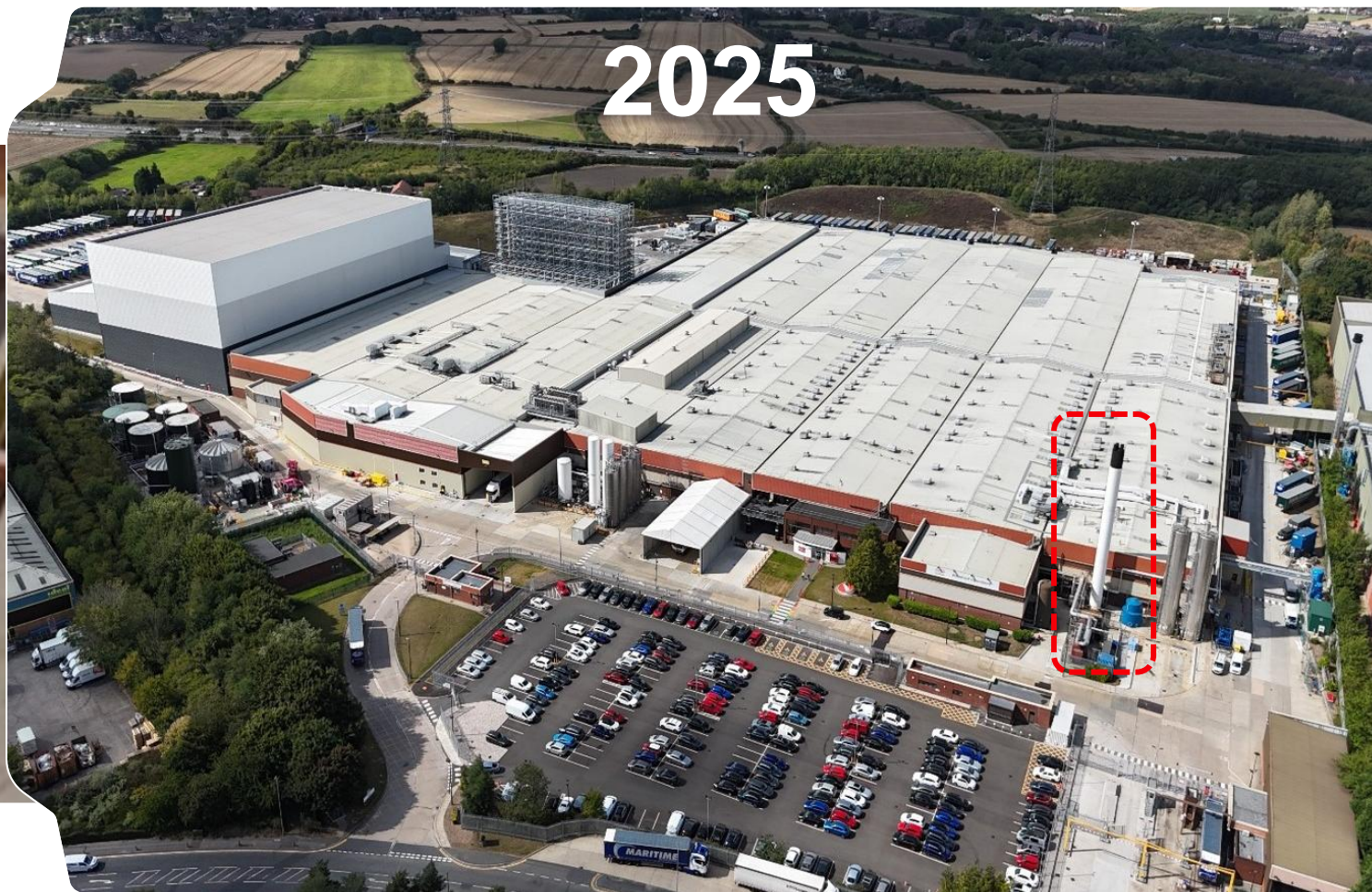
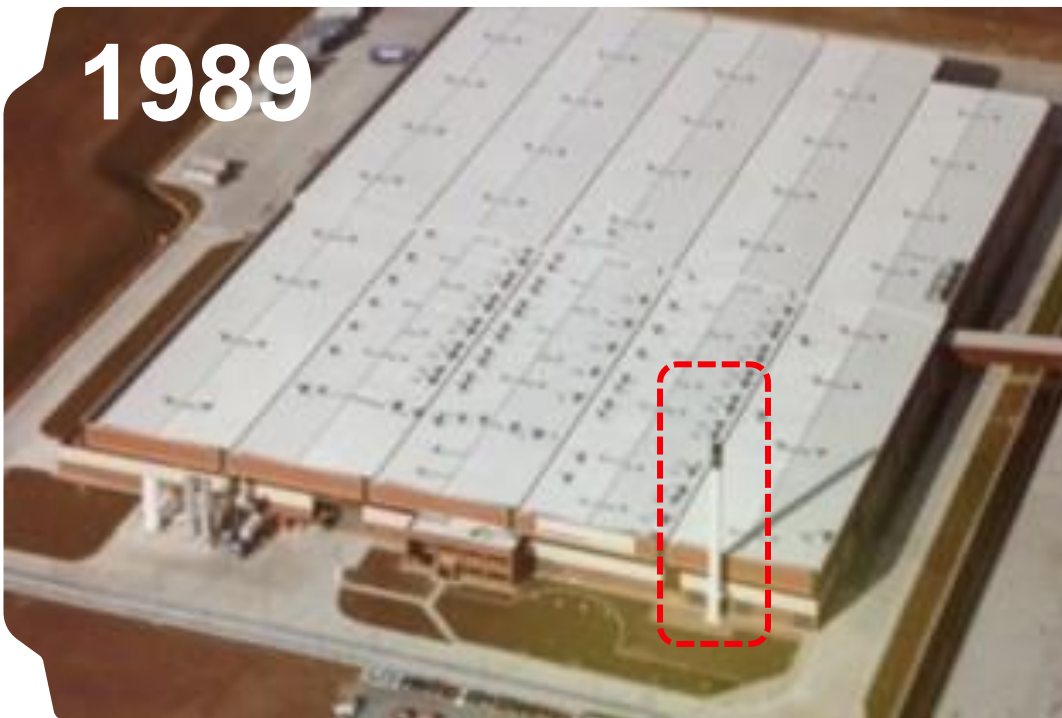
- 11 in total
- 6x canning
- 3x bottling
- 2x preforms

Distribution Capacity

- 38,000 pallets
- 360 vehicles per day capacity

36 years of growth & investment

1989



4 vs 11 lines



Additional Gatehouse



150 vs 360 slots

Wakefield today...what's behind the magic?



Wakefield brand & pack mix

REGULAR CANS
330ML



66% of GB volume

2,000 cans per min

4 - 30 pack, singles

MONSTER CANS
500ML



77% of GB volume

1,200 cans per min

4/12 pack

LARGE PET
1lt to 2.25lt



49% of GB volume

1,000 bottles per min

6 pack

SMALL PET
500ML

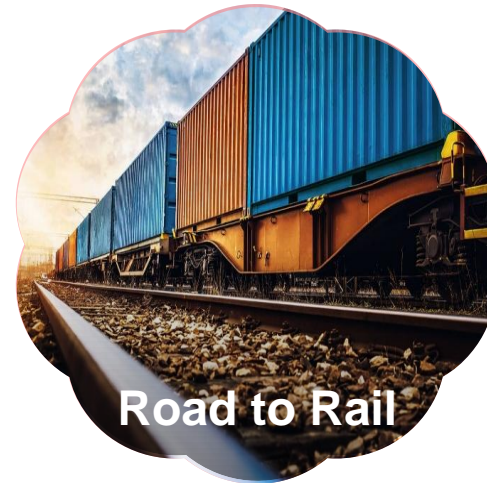


19% of GB volume

800 bottles per min

12 pack, 24 pack

Our sustainability initiatives



Our sustainability initiatives

Carbon Reduction Plan

30% reduction by 2030
Reach net zero by 2040

Solar Farm

20% of the site's total electricity use

Waste

35% waste reduction YoY
1,000 tonnes of waste
£243k saved

CO₂ to Sterile Air

Saving 3,750 tonnes of CO₂ per year.

Electric MHE

Saved 900 tonnes in CO₂ per year

Energy

Energy consumption reduced by 24kWh per tonne

Road to Rail

~50% carbon emissions reduction
~4m road miles per year removal

Packaging

~2,200 tonnes of printed shrink saved per year